THE TOP 150

RANK & YEAR CHANGE		COMPANY NAME & OWNERSHIP		ACTIVITY	ANNUALISED TURNOVER (£M)			OPERATING PROFIT (£M)			OPERATING MARGIN (%)			ROCE (%)		YEAR END
					Current	Previous	y-o-y (%)	Current	Previous	y-o-y (%)	Current	Previous	Delta	Current	Previous	
1	▸ –	**Associated British Foods**	Sub	B	**3,530**	3,429	**2.9**	**385**	339	**13.3**	**10.9**	9.9	**1.0**	**12.3**	11.5	09/19
2	▸ –	**Boparan Holdings**	Family	O/L	**2,748**	3,348	**–17.9**	**–4**	–11	**N/A**	**–0.2**	–0.3	**0.2**	**–0.8**	–1.8	07/19
3	▸ –	**Arla Foods**	Sub	O/L	**2,621**	2,530	**3.6**	**–31**	29	**N/A**	**–1.2**	1.2	**–2.3**	**–3.3**	3.3	12/18
4	▲ 1	**Coca-Cola Enterprises**	Sub	B	**2,163**	2,064	**4.8**	**371**	303	**22.3**	**17.2**	14.7	**2.5**	**39.9**	36.2	12/19
5	▼ 1	**Müller UK & Ireland**	Sub	B	**1,932**	2,104	**–8.2**	**–15**	36	**N/A**	**–0.8**	1.7	**–2.5**	**–2.9**	8.2	12/18
6	▲ 1	**Bakkavor**	Listed	O/L	**1,891**	1,862	**1.5**	**69**	91	**–23.6**	**3.7**	4.9	**–1.2**	**19.8**	39.5	12/19
7	▼ 1	**Unilever** (UK)	Sub	B	**1,869**	1,858	**0.6**	**103**	85	**21.1**	**5.5**	4.6	**0.9**	**8.9**	7.7	12/18
8	▲ 1	**Hilton Food Group**	Listed	O/L	**1,820**	1,654	**10.0**	**58**	49	**19.2**	**3.2**	3.0	**0.2**	**15.3**	24.0	12/19
9	▼ 1	**Mondelez** (UK)	Sub	B	**1,682**	1,661	**1.3**	**45**	48	**–6.1**	**2.7**	2.9	**–0.2**	**1.8**	1.8	12/18
10	▲ 1	**Nestlé** (UK)	Sub	B	**1,675**	1,632	**2.7**	**202**	256	**–21.2**	**12.1**	15.7	**–3.6**	**10.6**	9.6	12/19
11	▲ 4	**Cranswick**	Listed	O/L	**1,663**	1,437	**15.7**	**110**	89	**22.6**	**6.6**	6.2	**0.4**	**21.5**	23.3	03/20
12	▲ 1	**Moy Park**	Sub	O/L	**1,572**	1,576	**–0.3**	**75**	75	**–0.6**	**4.7**	4.8	**–0.0**	**21.4**	22.3	12/19
13	▼ 1	**Britvic**	Listed	B	**1,549**	1,508	**2.8**	**163**	193	**–15.4**	**10.5**	12.8	**–2.3**	**25.1**	26.8	09/19
14	▼ 4	**Princes**	Sub	B	**1,519**	1,618	**–6.1**	**16**	9	**74.0**	**1.1**	0.6	**0.5**	**2.5**	1.5	03/19
15	▼ 1	**Greencore Convenience Foods**	Listed	O/L	**1,450**	1,503	**–3.5**	**77**	54	**43.9**	**5.3**	3.6	**1.8**	**6.4**	6.4	09/19
16	▸ –	**Mars** (UK)	Sub	B	**1,334**	1,064	**25.4**	**158**	121	**30.9**	**11.9**	11.4	**0.5**	**20.3**	14.3	12/18
17	▲ 5	**Avara Foods**	Sub	O/L	**1,143**	902	**26.7**	**14**	21	**–35.5**	**1.2**	2.3	**–1.2**	**4.4**	9.2	05/19
18	NEW	**Eight Fifty Food Group**	PE	B	**1,122**	1,112	**1.0**	**–3**	19	**N/A**	**–0.2**	1.7	**–2.0**	**–0.5**	3.7	12/18
19	▸ –	**Dunbia**	Family	O/L	**1,093**	905	**20.9**	**7**	13	**–43.3**	**0.7**	1.4	**–0.8**	**3.1**	6.5	12/18
20	▼ 3	**Pilgrim's Pride**	Sub	O/L	**1,068**	1,062	**0.5**	**–17**	–37	**N/A**	**–1.6**	–3.5	**1.9**	**–5.0**	–10.5	09/19
21	▼ 3	**Samworth Brothers**	Family	O/L	**1,007**	1,023	**–1.6**	**22**	30	**–27.1**	**2.2**	3.0	**–0.8**	**6.3**	8.5	12/18
22	▼ 1	**Premier Foods**	Listed	B	**849**	827	**2.8**	**98**	14	**597.9**	**11.5**	1.7	**9.8**	**40.7**	8.4	03/20
23	▼ 3	**United Biscuits**	Sub	B	**831**	828	**0.4**	**80**	84	**–5.0**	**9.6**	10.2	**–0.5**	**2.5**	2.7	12/19
24	▸ –	**HJ Heinz Foods**	Sub	B	**757**	753	**0.6**	**123**	103	**18.9**	**16.2**	13.7	**2.5**	**5.9**	5.4	12/19
25	▸ –	**Fletcher Bay Group**	Family	O/L	**747**	735	**1.6**	**8**	11	**–24.0**	**1.1**	1.5	**–0.4**	**8.7**	10.6	12/19
26	▼ 3	**Kellogg's**	Sub	B	**733**	725	**1.1**	**23**	20	**13.4**	**3.2**	2.8	**0.3**	**14.9**	9.9	12/18
27	▲ 46	**IPL**	Sub	O/L	**696**	728	**–4.4**	**15**	15	**–0.3**	**2.1**	2.0	**0.1**	**13.3**	15.8	12/18
28	▼ 2	**Farmers Boy**	Sub	O/L	**676**	667	**1.4**	**25**	22	**11.1**	**3.7**	3.4	**0.3**	**3.1**	3.6	12/19
29	▼ 2	**Woodhead Bros**	Sub	O/L	**636**	606	**5.0**	**24**	15	**59.9**	**3.8**	2.5	**1.3**	**3.6**	3.3	02/19
30	▸ –	**Wm Morrison Produce**	Sub	O/L	**555**	557	**–0.4**	**17**	12	**38.5**	**3.0**	2.2	**0.9**	**4.4**	3.3	02/19
31	▲ 1	**McCain Foods** (GB)	Sub	B	**510**	512	**–0.3**	**21**	58	**–63.0**	**4.2**	11.3	**–7.1**	**9.2**	31.4	06/19
32	▲ 1	**Warburtons**	Family	B	**505**	508	**–0.5**	**19**	–13	**N/A**	**3.8**	–2.5	**6.3**	**4.3**	–2.9	09/19
33	▲ 2	**G's Group Holdings**	Family	O/L	**498**	474	**4.9**	**10**	4	**178.0**	**2.0**	0.8	**1.2**	**5.5**	2.0	05/19
34	▸ –	**Kerry Foods**	Sub	B	**486**	488	**–0.3**	**45**	43	**5.9**	**9.3**	8.7	**0.5**	**13.9**	5.6	12/18
35	▲ 1	**Dairy Crest Group**	Sub	B	**480**	457	**5.1**	**38**	60	**–37.1**	**7.8**	13.0	**–5.2**	**8.0**	13.3	03/19
36	▼ 8	**Hain Celestial Group** (excl Tilda)	Sub	B	**462**	475	**–2.8**	**N/A**	N/A	**N/A**		N/A	**N/A**	**N/A**	N/A	06/19
37	▲ 1	**Dale Farm**	Sub	O/L	**446**	426	**4.8**	**14**	11	**28.5**	**3.2**	2.6	**0.6**	**10.1**	8.7	03/19
38	▼ 1	**Danish Crown** (UK)	Sub	O/L	**444**	451	**–1.5**	**6**	7	**–4.0**	**1.4**	1.4	**–0.0**	**19.8**	21.5	09/19
39	▲ 2	**Birds Eye**	Sub	B	**431**	407	**5.9**	**12**	20	**–38.0**	**2.9**	4.9	**–2.0**	**6.0**	10.0	12/18
40	▸ –	**Suntory Beverage & Food**	Sub	B	**426**	412	**3.2**	**78**	73	**6.2**	**18.3**	17.8	**0.5**	**47.8**	33.8	12/19
41	▲ 1	**James Finlay**	Sub	O/L	**419**	389	**7.8**	**15**	25	**–39.0**	**3.6**	6.4	**–2.8**	**2.2**	4.0	12/18
42	▼ 3	**Ferrero UK**	Sub	B	**392**	420	**–6.6**	**8**	11	**–22.8**	**2.2**	2.6	**–0.5**	**8.1**	11.4	08/19
43	▲ 5	**KP Snacks**	Sub	B	**378**	347	**9.1**	**68**	51	**32.3**	**17.9**	14.8	**3.1**	**37.3**	53.2	12/18
44	▲ 2	**Foyle Food Group**	Sub	O/L	**371**	361	**2.6**	**7**	4	**71.6**	**2.0**	1.2	**0.8**	**8.6**	5.0	12/19
45	▲ 2	**JW Galloway**	Family	O/L	**369**	350	**5.2**	**8**	8	**3.0**	**2.3**	2.3	**–0.0**	**13.5**	14.7	12/19
46	▼ 1	**Fresca Group**	Family	O/L	**365**	354	**3.4**	**6**	5	**11.5**	**1.6**	1.5	**0.1**	**7.4**	7.6	04/19
47	▲ 6	**Refresco Beverages**	Sub	O/L	**363**	336	**7.8**	**–8**	8	**N/A**	**–2.2**	2.5	**–4.7**	**–7.6**	8.5	12/18
48	▲ 8	**Ornua Foods**	Sub	B	**357**	321	**11.2**	**8**	10	**–23.2**	**2.1**	3.1	**–1.0**	**6.6**	9.7	12/19
49	▼ 5	**Jacobs Douwe Egberts**	Sub	B	**349**	357	**–2.4**	**12**	17	**–31.5**	**3.3**	4.7	**–1.4**	**25.3**	46.8	12/18
50	▲ 5	**Innocent**	Sub	B	**344**	326	**5.7**	**18**	15	**18.7**	**5.3**	4.7	**0.6**	**26.3**	21.1	12/18
51	▲ 3	**Hovis**	PE	B	**336**	327	**2.8**	**5**	–2	**N/A**	**1.6**	–0.5	**2.1**	**5.7**	–1.8	12/18
52	▼ 3	**Noble Foods**	Family	O/L	**332**	346	**–4.2**	**14**	15	**–4.0**	**4.2**	4.2	**0.0**	**7.6**	8.7	09/19
53	▲ 4	**LDH** (La Doria)	Sub	O/L	**328**	313	**4.7**	**12**	10	**28.5**	**3.7**	3.0	**0.7**	**15.3**	12.7	12/18
54	▲ 6	**Oscar Mayer**	PE	O/L	**321**	298	**7.7**	**9**	9	**–7.4**	**2.7**	3.1	**–0.4**	**11.9**	13.1	03/19
55	▼ 4	**Berry Gardens**	Family	O/L	**319**	309	**3.4**	**2**	4	**–44.6**	**0.7**	1.4	**–0.6**	**10.3**	22.1	12/19
56	▲ 2	**Finsbury Food Group**	Listed	B	**316**	304	**3.8**	**17**	6	**164.4**	**5.3**	2.1	**3.2**	**24.1**	11.0	06/19
57	▲ 6	**General Mills** (UK)	Sub	B	**315**	287	**9.7**	**7**	7	**3.5**	**2.3**	2.4	**–0.1**	**11.8**	9.1	05/19
58	▲ 1	**Weetabix**	Sub	B	**314**	303	**3.5**	**63**	59	**7.7**	**20.1**	19.3	**0.8**	**23.8**	17.3	09/19
59	▲ 6	**Addo Food Group**	PE	O/L	**313**	273	**14.6**	**2**	4	**–46.4**	**0.6**	1.4	**–0.7**	**3.8**	6.3	03/19
60	▲ 6	**Red Bull Company**	Sub	B	**304**	272	**11.9**	**26**	23	**12.1**	**8.5**	8.5	**0.0**	**109.4**	67.7	12/18
61	▼ 11	**Baxters Food Group**	Family	B	**303**	339	**–10.6**	**18**	19	**–7.1**	**5.8**	5.6	**0.2**	**13.4**	13.6	03/19
62	▼ 10	**Fyffes Group**	Sub	B	**284**	337	**–15.7**	**1**	2	**–42.5**	**0.5**	0.7	**–0.2**	**2.1**	3.5	12/18
63	▲ 9	**Froneri UK** (R&R Ice Cream)	PE	O/L	**270**	272	**–0.7**	**45**	52	**–12.7**	**16.8**	19.1	**–2.3**	**43.2**	38.1	12/19
64	▲ 3	**KTC** (Edibles)	Family	O/L	**266**	268	**–0.7**	**4**	4	**–3.7**	**1.5**	1.6	**–0.0**	**8.0**	9.6	12/18
65	▲ 5	**McCormick UK**	Sub	B	**266**	250	**6.3**	**15**	35	**–57.0**	**5.7**	14.1	**–8.4**	**3.5**	20.6	11/18
66	▲ 9	**Fever-Tree**	Listed	B	**261**	237	**9.7**	**73**	75	**–2.9**	**27.9**	31.5	**–3.6**	**42.7**	72.9	12/19
67	▼ 3	**AG Barr**	Listed	B	**256**	280	**–8.4**	**39**	46	**–15.6**	**15.3**	16.6	**–1.3**	**28.7**	35.9	01/20
68	▲ 23	**Direct Produce Supplies**	Family	O/L	**256**	196	**30.5**	**4**	3	**17.2**	**1.6**	1.8	**–0.2**	**32.5**	48.9	09/19
69	▸ –	**CSM** (UK)	PE	O/L	**252**	263	**–4.1**	**6**	–7	**N/A**	**2.5**	–2.7	**5.2**	**8.6**	–10.9	12/18
70	▲ 7	**Stateside Foods**	Sub	O/L	**252**	230	**9.2**	**8**	9	**–7.6**	**3.3**	3.9	**–0.6**	**17.2**	20.5	02/9
71	▼ 10	**Yeo Valley**	Family	B	**250**	252	**–0.8**	**3**	4	**–28.6**	**1.3**	1.8	**–0.5**	**5.1**	6.3	06/19
72	▲ 10	**Country Style Foods**	Family	O/L	**245**	210	**16.8**	**1**	4	**–79.8**	**0.3**	1.9	**–1.6**	**1.6**	9.1	04/19
73	▼ 30	**Sun Valley Foods**	Sub	O/L	**243**	382	**–36.2**	**–12**	4	**N/A**	**–5.1**	1.1	**–6.2**	**–17.9**	4.7	05/19
74	▼ 12	**William Jackson Foods**	Family	B	**242**	287	**–15.8**	**–15**	13	**N/A**	**–6.2**	4.6	**–10.8**	**–11.1**	11.5	04/19
75	▲ 1	**Burton's Foods**	PE	B	**236**	233	**1.0**	**–5**	–11	**N/A**	**–2.1**	–4.5	**2.4**	**–1.3**	–2.6	12/18
76	▼ 8	**Walkers Snack Foods**	Sub	B	**231**	257	**–9.8**	**15**	21	**–27.2**	**6.6**	8.2	**–1.6**	**3.9**	5.4	12/18
77	▲ 4	**Quorn Foods**	Sub	B	**230**	220	**4.5**	**24**	28	**–14.2**	**10.3**	12.5	**–2.2**	**10.1**	18.0	12/19
78	▸ –	**Barry Callebaut**	Family	B	**227**	217	**4.8**	**2**	1	**81.5**	**1.0**	0.6	**0.4**	**2.8**	1.9	08/18
79	▲ 4	**Bettys & Taylors Group**	Family	B	**227**	208	**9.3**	**17**	12	**37.4**	**7.3**	5.8	**1.5**	**12.5**	9.2	10/19
80	▲ 8	**Lactalis McLelland**	Sub	O/L	**223**	200	**11.6**	**8**	17	**–53.0**	**3.6**	8.4	**–4.9**	**6.2**	12.9	12/18
81	▲ 4	**CP Foods** (UK)	Sub	O/L	**220**	206	**6.9**	**5**	6	**–11.3**	**2.4**	2.9	**–0.5**	**7.5**	8.6	12/18
82	▲ 10	**Produce Investments**	PE	O/L	**219**	189	**16.1**	**5**	15	**–68.1**	**2.2**	8.1	**–5.9**	**7.3**	19.8	08/19
83	▲ 13	**Alpro UK**	Sub	B	**210**	183	**14.8**	**9**	8	**13.3**	**4.4**	4.4	**–0.1**	**12.8**	14.6	12/18
84	▲ 18	**Lindt & Sprüngli** (UK)	Sub	B	**210**	191	**10.1**	**24**	17	**41.5**	**11.4**	8.8	**2.5**	**66.1**	61.8	12/19
85	▲ 9	**Tayto Group**	Family	B	**208**	186	**12.2**	**4**	4	**9.6**	**2.0**	2.1	**–0.0**	**3.7**	3.4	06/19
86	▼ 7	**Noon Products**	Sub	O/L	**208**	222	**–6.3**	**2**	7	**–65.5**	**1.1**	3.1	**–2.0**	**2.0**	3.5	12/18
87	▲ 3	**Greencell**	Family	O/L	**206**	196	**5.0**	**5**	5	**5.6**	**2.6**	2.5	**0.0**	**34.2**	34.2	12/19
88	▲ 1	**Danone**	Sub	B	**202**	196	**2.8**	**13**	12	**10.7**	**6.6**	6.2	**0.5**	**35.7**	26.6	12/18
89	▼ 5	**Linden Foods**	Sub	O/L	**201**	207	**–2.9**	**2**	2	**2.4**	**1.1**	1.0	**0.1**	**5.5**	5.4	09/19
90	▲ 11	**S H Pratt & Company**	Family	O/L	**197**	176	**12.2**	**2**	3	**–26.7**	**1.0**	1.6	**–0.6**	**11.3**	18.3	10/19
91	▼5	**Danone Waters** (UK & Ireland)	Sub	B	**196**	189	**3.6**	**11**	11	**–0.7**	**5.7**	5.9	**–0.2**	**57.2**	55.7	12/18
92	▲ 1	**Bernard Matthews Holdings**	Sub	B	**194**	188	**3.0**	**–24**	–14	**N/A**	**–12.4**	–7.3	**–5.0**	**–39.9**	–24.4	12/18
93	▲ 5	**Natures Way Foods**	Family	O/L	**191**	183	**4.5**	**–2**	3	**N/A**	**–1.0**	1.8	**–2.9**	**–4.2**	7.6	03/19
94	▼ 7	**Scottish Sea Farms**	Sub	O/L	**190**	200	**–4.9**	**58**	63	**–7.2**	**30.6**	31.4	**–0.8**	**46.2**	59.5	12/18
95	▲ 5	**Winterbotham Darby &Co**	PE	O/L	**188**	173	**8.2**	**3**	4	**–20.5**	**1.6**	2.2	**–0.6**	**1.9**	3.1	03/19
96	▼ 16	**John West Foods**	Sub	B	**186**	221	**–15.7**	**12**	2	**524.2**	**6.4**	0.9	**5.5**	**14.8**	2.3	12/18
97	▸ –	**Upfield Foods** (Unilever BCS UK)	PE	B	**186**	183	**1.2**	**6**	8	**–28.5**	**3.0**	4.3	**–1.3**	**9.7**	12.7	12/18
98	▲ 1	**Haribo**	Sub	B	**184**	182	**1.3**	**24**	22	**10.6**	**13.0**	11.9	**1.1**	**15.1**	13.4	12/19
99	▲ 16	**The Scottish Salmon Company**	Family	O/L	**180**	151	**19.3**	**48**	30	**60.8**	**26.4**	19.6	**6.8**	**35.8**	27.1	12/18
100	▼ 5	**Zetar**	Sub	B	**180**	184	**–2.4**	**5**	5	**1.2**	**2.7**	2.6	**0.1**	**7.0**	6.5	12/19
101	▲ 7	**Angus Soft Fruits**	Family	O/L	**179**	160	**12.5**	**1**	1	**51.4**	**0.8**	0.6	**0.2**	**10.9**	8.6	04/19
102	▲ 20	**Kolak Snack Foods**	PE	O/L	**176**	156	**12.2**	**9**	12	**–27.1**	**5.0**	7.7	**–2.7**	**4.4**	20.2	01/20
103	NEW	**Monaghan Mushrooms**	Sub	O/L	**173**	179	**–3.6**	**2**	1	**91.1**	**1.0**	0.5	**0.5**	**3.0**	1.7	06/19
104	▲ 3	**Dr Oetker** (UK)	Sub	B	**172**	161	**6.6**	**24**	19	**29.6**	**14.1**	11.6	**2.5**	**28.7**	24.5	12/18
105	▲ 1	**Browns Food Group**	Family	O/L	**172**	164	**5.0**	**11**	8	**36.8**	**6.6**	5.0	**1.5**	**26.8**	21.0	12/18
106	▲ 2	**Park Cakes**	PE	O/L	**169**	171	**–0.9**	**–0**	1	**N/A**	**–0.3**	0.5	**–0.7**	**–2.1**	3.7	03/19
107	▲ 9	**Mowi Consumer Product UK**	Sub	O/L	**167**	145	**15.4**	**10**	9	**13.4**	**6.2**	6.3	**–0.1**	**18.5**	16.8	12/18
108	▲ 2	**Direct Table Foods**	Sub	O/L	**167**	156	**6.6**	**8**	5	**86.5**	**5.1**	2.9	**2.2**	**16.6**	10.0	12/18
109	▲ 5	**JBS** (UK)	Sub	O/L	**165**	152	**8.6**	**4**	4	**11.7**	**2.7**	2.6	**0.1**	**7.9**	7.3	12/19
110	NEW	**Banham Poultry** (2018)	Family	O/L	**165**	N/A	**N/A**	**–4**	N/A	**N/A**	**–2.6**	N/A	**N/A**	**N/A**	N/A	06/19
111	▸ –	**International Seafoods**	Sub	O/L	**165**	155	**6.2**	**7**	4	**81.8**	**4.5**	2.6	**1.9**	**28.9**	19.1	02/19
112	▼ 9	**Dovecote Park**	Family	O/L	**164**	171	**–4.3**	**2**	3	**–16.5**	**1.5**	1.7	**–0.2**	**7.5**	10.0	09/19
113	▼ 4	**Barfoots of Botley**	Family	O/L	**162**	158	**2.9**	**8**	8	**1.8**	**5.0**	5.1	**–0.1**	**15.6**	26.0	12/18
114	▼ 2	**New England Seafood**	Family	O/L	**161**	155	**4.0**	**2**	3	**–28.7**	**1.5**	2.2	**–0.7**	**9.9**	13.3	10/19
115	▲ 2	**Fayrefield Foods**	Family	O/L	**158**	155	**2.0**	**2**	2	**–0.1**	**1.1**	1.2	**–0.0**	**4.6**	4.6	12/18
116	▲ 11	**Greenyard Fresh UK**	Sub	O/L	**154**	166	**–7.0**	**–2**	2	**N/A**	**–1.6**	1.2	**–2.7**	**–36.1**	29.3	03/19
117	▲ 8	**Branston Holding**	Family	O/L	**153**	134	**14.1**	**5**	5	**2.5**	**3.1**	3.5	**–0.4**	**10.4**	11.3	07/19
118	▲ 3	**Lantmannen Unibake UK**	Sub	O/L	**151**	140	**8.2**	**5**	–1	**N/A**	**3.0**	–0.6	**3.7**	**8.3**	–1.5	12/18
119	▲ 7	**Albert Bartlett & Sons** (Airdrie)	Family	O/L	**149**	130	**14.2**	**5**	6	**–18.8**	**3.4**	4.7	**–1.4**	**6.3**	8.8	05/19
120	▲ 10	**Northcoast Seafoods**	Family	B	**147**	127	**16.2**	**4**	3	**20.5**	**2.6**	2.5	**0.1**	**7.1**	6.8	12/18
121	▼ 2	**Nichols**	Listed	B	**147**	142	**3.5**	**34**	32	**6.2**	**23.0**	22.4	**0.6**	**29.3**	31.1	12/19
122	▼ 5	**Walkers Shortbread**	Family	B	**147**	143	**2.7**	**7**	6	**28.3**	**5.0**	4.0	**1.0**	**7.9**	6.2	12/18
123	▸ –	**Kettle Produce**	Family	O/L	**138**	136	**1.4**	**3**	5	**–29.6**	**2.4**	3.4	**–1.0**	**12.3**	19.3	06/19
124	▸ –	**Rowse**	Sub	B	**137**	135	**1.9**	**18**	25	**–27.4**	**13.1**	18.3	**–5.3**	**5.1**	9.5	03/19
125	▼ 5	**Tata Global Beverages**	Sub	B	**135**	140	**–3.9**	**11**	8	**46.4**	**8.2**	5.4	**2.8**	**7.2**	4.7	03/19
126	▲ 3	**Flamingo Produce**	Family	O/L	**127**	123	**2.9**	**7**	3	**93.6**	**5.3**	2.8	**2.5**	**59.5**	43.1	12/18
127	▲ 9	**Tangerine Confectionery**	Sub	O/L	**122**	120	**1.9**	**–2**	2	**N/A**	**–1.3**	1.8	**–3.0**	**–1.9**	2.7	03/19
128	▸ –	**Lactalis Nestlé** (Chilled Dairy Co)	Sub	B	**122**	127	**–4.5**	**6**	3	**105.4**	**4.9**	2.3	**2.6**	**15.4**	11.1	12/18
129	▲ 9	**Chesterfield Poultry**	Family	O/L	**121**	99	**21.9**	**3**	3	**–25.1**	**2.1**	3.5	**–1.3**	**14.9**	21.2	06/19
130	▲ 13	**Lyons Seafood**	Sub	O/L	**120**	113	**6.8**	**7**	6	**8.5**	**5.5**	5.4	**0.1**	**14.3**	13.4	06/19
131	▲ 8	**Randall Parker Foods**	Family	O/L	**119**	123	**–2.9**	**–0**	1	**N/A**	**–0.2**	1.1	**–1.3**	**–1.5**	8.8	09/18
132	▼ 14	**Whitworths**	Sub	O/L	**117**	118	**–0.6**	**–1**	–2	**N/A**	**–0.9**	–2.1	**1.2**	**–5.5**	–13.9	12/19
133	▲ 4	**Greenyard Frozen UK**	Sub	O/L	**116**	120	**–3.1**	**2**	7	**–75.8**	**1.5**	5.9	**–4.4**	**2.1**	8.6	03/19
134	NEW	**Tilda Limited**	Sub	B	**116**	109	**6.2**	**N/A**	N/A	**N/A**		N/A	**N/A**	**N/A**	N/A	06/19
135	▼ 2	**Pritchitts**	Sub	O/L	**115**	121	**–5.3**	**–0**	2	**N/A**	**–0.1**	1.6	**–1.7**	**–0.3**	8.4	12/18
136	▲ 5	**Dairygold Food Ingredients**	Sub	O/L	**114**	113	**1.2**	**2**	2	**7.1**	**1.7**	1.6	**0.1**	**4.8**	4.6	12/18
137	▲ 13	**Signature Flatbreads UK**	Family	O/L	**114**	105	**8.5**	**11**	9	**21.4**	**9.8**	8.8	**1.0**	**26.4**	23.3	07/19
138	▼ 3	**Yoplait UK**	Sub	B	**114**	121	**–5.8**	**15**	19	**–17.8**	**13.5**	15.4	**–2.0**	**29.2**	25.4	05/19
139	NEW	**David Wood Foods**	Family	O/L	**113**	98	**15.6**	**4**	1	**238.8**	**3.2**	1.1	**2.1**	**11.4**	3.6	11/19
140	▲ 8	**Vitacress**	Sub	O/L	**113**	104	**9.2**	**5**	5	**1.4**	**4.3**	4.6	**–0.3**	**7.7**	7.4	12/18
141	▲ 3	**Harvey & Brockless**	Family	B	**111**	100	**11.3**	**1**	2	**–37.3**	**1.3**	2.3	**–1.0**	**20.5**	55.8	09/18
142	▲ 3	**Highland Spring**	Family	B	**111**	110	**0.4**	**2**	4	**–59.5**	**1.6**	3.9	**–2.3**	**3.7**	10.4	12/18
143	▲ 3	**Green Label Foods**	Family	B	**110**	109	**0.9**	**1**	6	**–75.2**	**1.3**	5.3	**–4.0**	**3.7**	16.8	02/19
144	NEW	**Graham's The Family Dairy**	Family	O/L	**109**	104	**4.7**	**3**	2	**67.2**	**2.8**	1.7	**1.0**	**15.4**	9.5	03/19
145	▲ 2	**Blue Skies**	Family	O/L	**109**	99	**10.0**	**5**	2	**189.3**	**4.6**	1.7	**2.8**	**21.1**	8.3	12/18
146	NEW	**Bel UK**	Sub	B	**109**	102	**6.5**	**8**	6	**24.3**	**7.0**	6.0	**1.0**	**29.2**	8.9	12/19
147	▼ 13	**Symington's**	Sub	B	**108**	121	**–10.6**	**–1**	8	**N/A**	**–0.5**	6.5	**–7.0**	**–1.2**	18.1	09/19
148	▼ 6	**Farne Salmon & Trout**	Sub	O/L	**108**	113	**–4.5**	**–0**	1	**N/A**	**–0.2**	1.2	**–1.3**	**–0.8**	6.9	06/19
149	▼ 17	**Alliance Group** (NZ)	Sub	O/L	**107**	122	**–11.7**	**2**	1	**59.7**	**2.2**	1.2	**1.0**	**10.7**	4.7	09/19
150	NEW	**AJ & RG Barber**	Family	O/L	**107**	105	**1.7**	**7**	9	**–17.3**	**6.6**	8.1	**–1.5**	**8.2**	11.2	03/19

Methodology: The Top 150 Food & Drink Suppliers survey is produced by OC&C, a consultancy offering strategic advice to top management on the most complex issues in fmcg.

In some cases (eg PepsiCo) it has not been possible to provide fully consolidated group accounts. Some companies include returns from international (eg ABF, Hilton Food Group) and non–food (eg Unilever) operations where it was not possible to separate based on accounts.

Ownership: Listed (publicly listed), PE (private equity), Sub (subsidiary of a larger group), Family (family/closely owned). **Main activity**: B (branded), O/L (own label).

Notes: 29 Woodhead Bros: trading as Neerock; 50 Innocent: trading as Fresh Trading; 98 Haribo: trading as Dunhills.

Contact: to find out more about the Top 150 study contact OC&C on 020 7010 8000 or visit occstrategy.com